

United Way of Connecticut, Inc. and Subsidiary

**Consolidated Financial Statements
(With Supplementary Information)
and Independent Auditor's Report**

June 30, 2014 and 2013

United Way of Connecticut, Inc. and Subsidiary

Index

	<u>Page</u>
Independent Auditor's Report	2-3
Consolidated Statements of Financial Position	4
Consolidated Statements of Activities	5
Consolidated Statements of Functional Expenses	6-7
Consolidated Statements of Cash Flows	8
Notes to Consolidated Financial Statements	9-14
Supplementary Information:	
Consolidating Statement of Financial Position	15
Consolidating Statement of Activities	16
Consolidating Statement of Cash Flows	17

Independent Auditor's Report

To the Board of Directors
United Way of Connecticut, Inc.

Report on Financial Statements

We have audited the accompanying consolidated financial statements of United Way of Connecticut, Inc. and Subsidiary, which comprise the consolidated statements of financial position as of June 30, 2014 and 2013, and the related consolidated statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement. The financial statements of a certain subsidiary of United Way of Connecticut, Inc. was not audited in accordance with *Government Auditing Standards* as discussed in Note 2 in the notes to schedule of expenditures of Federal awards and the notes to schedule of expenditures of state financial assistance.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risk of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of United Way of Connecticut, Inc. and Subsidiary as of June 30, 2014 and 2013, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Report on Consolidating Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information on pages 15-17 is presented for purposes of additional analysis of the 2014 consolidated financial statements rather than to present the financial position, changes in net assets and cash flows of the individual organizations, and it is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the 2014 consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the 2014 consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the 2014 consolidated financial statements or to the 2014 consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated in all material respects in relation to the 2014 consolidated financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 18, 2014 on our consideration of United Way of Connecticut, Inc. and Subsidiary's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering United Way of Connecticut, Inc. and Subsidiary's internal control over financial reporting and compliance.



Glastonbury, Connecticut
December 18, 2014

United Way of Connecticut, Inc. and Subsidiary

**Consolidated Statements of Financial Position
June 30, 2014 and 2013**

<u>Assets</u>	<u>2014</u>	<u>2013</u>
Current assets:		
Cash	\$ 4,335,281	\$ 3,906,571
Prepaid expenses	173,985	159,902
Contracts receivable	178,980	138,849
Local United Way receivables	39,857	10,910
Other receivables	-	9,210
Total current assets	<u>4,728,103</u>	<u>4,225,442</u>
Office furniture and equipment	244,932	244,932
Less accumulated depreciation	<u>(174,952)</u>	<u>(128,298)</u>
Net office furniture and equipment	<u>69,980</u>	<u>116,634</u>
 Total assets	 <u>\$ 4,798,083</u>	 <u>\$ 4,342,076</u>
<u>Liabilities and Net Assets</u>		
Current liabilities:		
Accounts payable and accrued expenses	\$ 1,388,826	\$ 909,838
Refundable advances	1,221,263	1,252,014
Deferred revenue	152,540	378,152
Total current liabilities	<u>2,762,629</u>	<u>2,540,004</u>
Commitments and contingencies		
Unrestricted net assets	<u>2,035,454</u>	<u>1,802,072</u>
 Total liabilities and net assets	 <u>\$ 4,798,083</u>	 <u>\$ 4,342,076</u>

See Notes to Consolidated Financial Statements.

United Way of Connecticut, Inc. and Subsidiary

**Consolidated Statements of Activities
Years Ended June 30, 2014 and 2013**

	<u>2014</u>	<u>2013</u>
Change in unrestricted net assets:		
Revenues, gains and other support:		
Governmental grants and contracts	\$ 13,297,579	\$ 12,995,765
Local United Way revenue	593,444	595,531
Grants and contracts, other	566,560	330,818
Miscellaneous	<u>37,937</u>	<u>48,483</u>
Total revenues, gains and other support	<u>14,495,520</u>	<u>13,970,597</u>
Expenses:		
Program services:		
2-1-1 Health and Human Services	5,667,818	5,664,773
Care 4 Kids	6,360,649	5,947,186
Community Results Center	22,046	128,964
Other programs	<u>47,782</u>	<u>13,147</u>
Total program services	<u>12,098,295</u>	<u>11,754,070</u>
Support services:		
Management and general	<u>2,163,843</u>	<u>2,204,327</u>
Total expenses	<u>14,262,138</u>	<u>13,958,397</u>
Change in net assets	233,382	12,200
Net assets, beginning of year	<u>1,802,072</u>	<u>1,789,872</u>
Net assets, end of year	<u><u>\$ 2,035,454</u></u>	<u><u>\$ 1,802,072</u></u>

See Notes to Consolidated Financial Statements.

United Way of Connecticut, Inc. and Subsidiary

Consolidated Statement of Functional Expenses Year Ended June 30, 2014 (With Comparative Totals for 2013)

	Program Services				Total	Support Services	2014 Total	2013 Total
	2-1-1 Health and Human Services	Care 4 Kids	Community Results Center	Other Programs		Management and General		
Salaries	\$ 3,025,526	\$ 3,541,106	\$ 18,159	\$ 10,155	\$ 6,594,946	\$ 1,215,403	\$ 7,810,349	\$ 7,906,024
Health, pension and benefits	889,272	1,142,659	716	1,283	2,033,930	330,594	2,364,524	2,373,592
Payroll taxes	218,662	254,874	1,454	816	475,806	84,998	560,804	569,662
Total personnel expenses	4,133,460	4,938,639	20,329	12,254	9,104,682	1,630,995	10,735,677	10,849,278
Contract services	552,740	203,694	61	26,770	783,265	202,369	985,634	946,878
Occupancy	290,986	321,152	-	4,805	616,943	112,135	729,078	736,113
Depreciation	18,137	21,092	96	68	39,393	7,261	46,654	48,598
Postage	47,746	267,137	8	69	314,960	2,524	317,484	324,928
Telephone	242,956	119,214	356	2,519	365,045	67,275	432,320	330,916
Office supplies, IT and program materials	263,663	382,033	1,000	388	647,084	23,174	670,258	408,159
Printing and copying	31,109	65,641	-	63	96,813	5,095	101,908	107,852
Miscellaneous	7,880	1,383	50	251	9,564	32,818	42,382	38,499
Staff training and development	53,395	31,705	-	25	85,125	23,171	108,296	80,756
Insurance	-	-	-	-	-	56,522	56,522	56,994
Travel	17,134	6,882	146	230	24,392	504	24,896	22,018
Advertising	8,612	2,077	-	340	11,029	-	11,029	7,408
Total expenses	\$ 5,667,818	\$ 6,360,649	\$ 22,046	\$ 47,782	\$ 12,098,295	\$ 2,163,843	\$ 14,262,138	\$ 13,958,397

See Notes to Consolidated Financial Statements.

United Way of Connecticut, Inc. and Subsidiary

**Consolidated Statement of Functional Expenses
Year Ended June 30, 2013**

	Program Services					Support Services	2013 Total
	2-1-1 Health and Human Services	Care 4 Kids	Community Results Center	Other Programs	Total	Management and General	
Salaries	\$ 3,178,179	\$ 3,479,404	\$ 7,403	\$ 948	\$ 6,665,934	\$ 1,240,090	\$ 7,906,024
Health, pension and benefits	899,528	1,096,445	58,012	345	2,054,330	319,262	2,373,592
Payroll taxes	233,190	250,595	556	74	484,415	85,247	569,662
Total personnel expenses	4,310,897	4,826,444	65,971	1,367	9,204,679	1,644,599	10,849,278
Contract services	471,504	154,956	59,638	6,997	693,095	253,783	946,878
Occupancy	304,127	315,243	283	998	620,651	115,462	736,113
Depreciation	19,690	21,116	45	125	40,976	7,622	48,598
Postage	44,655	277,849	5	59	322,568	2,360	324,928
Telephone	166,521	111,703	87	703	279,014	51,902	330,916
Office supplies and program materials	233,307	135,124	127	599	369,157	39,002	408,159
Printing and copying	35,244	67,127	19	69	102,459	5,393	107,852
Miscellaneous	22,329	6,940	1,435	1,777	32,481	6,018	38,499
Staff training and development	40,452	23,142	994	110	64,698	16,058	80,756
Insurance	-	-	-	-	-	56,994	56,994
Travel	11,480	6,160	360	46	18,046	3,972	22,018
Advertising	4,567	1,382	-	297	6,246	1,162	7,408
Total expenses	<u>\$ 5,664,773</u>	<u>\$ 5,947,186</u>	<u>\$ 128,964</u>	<u>\$ 13,147</u>	<u>\$ 11,754,070</u>	<u>\$ 2,204,327</u>	<u>\$ 13,958,397</u>

See Notes to Consolidated Financial Statements.

United Way of Connecticut, Inc. and Subsidiary

**Consolidated Statements of Cash Flows
Years Ended June 30, 2014 and 2013**

	<u>2014</u>	<u>2013</u>
Operating activities:		
Change in net assets	\$ 233,382	\$ 12,200
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:		
Depreciation	46,654	48,598
Changes in operating assets and liabilities:		
Prepaid expenses	(14,083)	4,050
Contracts receivable	(40,131)	25,034
Local United Way receivables	(28,947)	11,047
Other receivables	9,210	(2,112)
Accounts payable and accrued expenses	478,988	(170,147)
Refundable advances	(30,751)	(384,383)
Deferred revenue	<u>(225,612)</u>	<u>148,944</u>
Net cash provided by (used in) operating activities and net increase (decrease) in cash	428,710	(306,769)
Cash, beginning of year	<u>3,906,571</u>	<u>4,213,340</u>
Cash, end of year	<u><u>\$ 4,335,281</u></u>	<u><u>\$ 3,906,571</u></u>

See Notes to Consolidated Financial Statements.

United Way of Connecticut, Inc. and Subsidiary

Notes to Consolidated Financial Statements June 30, 2014

Note 1 - Organization and summary of significant accounting policies

Organization and operations

United Way of Connecticut, Inc. provides Connecticut's statewide information, referral and crisis intervention services, 24 hours a day, 7 days a week. United Way of Connecticut, Inc. administers eligibility based programs for the State of Connecticut. United Way of Connecticut, Inc. facilitates the sharing of skills, information and other resources among the independent local United Ways in Connecticut. United Way of Connecticut, Inc. is a vehicle to identify and pursue public policy objectives which affect human services in Connecticut and through the Community Results Center, provides research and analysis that informs local planning and decision-making.

The Statewide Information, Referral and Crisis Intervention Service Program ("2-1-1") is restrictively funded by grants, contracts and/or revenue generated through the efforts or assets of the program as follows:

Statewide Information, Referral and Crisis Intervention Service Program - Funded through:

- State of Connecticut Department of Social Services ("DSS") as administrator of 2-1-1, Health Care Line, Help Me Grow, and 2-1-1 Child Care
- Department of Public Health ("DPH") as administrator of the Maternal Child Health Grant
- Department of Developmental Services ("DDS") as administrator of Birth to Three Program
- Local United Ways and other community service organizations
- Department of Children and Families ("DCF") as administrator of Emergency Mobile Psychiatric Services program

United Way Services - Funded through local United Ways and various grants

Community Results Center - Funded through various contracts and grants

Child Care Assistance Program - Funded by the Department of Social Services

Principles of consolidation

United Way of Connecticut, Inc. is affiliated with Connecticut Policy and Economic Council, Inc. ("CPEC"). United Way of Connecticut, Inc. is the sole member of CPEC and the Board of Directors of United Way of Connecticut, Inc. serves as the Board of Directors of CPEC.

As of January 1, 2006, all programs of CPEC were transferred to the Community Results Center Department of United Way of Connecticut, Inc., however, CPEC has continued to function as a separate entity. Significant intercompany accounts and transactions have been eliminated in consolidation.

United Way of Connecticut, Inc. and CPEC are referred to collectively as the "Organization."

United Way of Connecticut, Inc. and Subsidiary

**Notes to Consolidated Financial Statements
June 30, 2014**

Basis of presentation

The accompanying consolidated financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. The consolidated financial statements report information regarding the Organization's consolidated financial position and activities according to three classes of net assets: unrestricted, temporarily restricted and permanently restricted. They are described as follows:

Unrestricted net assets are not subject to explicit donor-imposed stipulations. Unrestricted net assets may be designated for specific purposes by action of the Board of Directors.

Temporarily restricted net assets are subject to either explicit donor-imposed stipulations or by operation of law that can be fulfilled by actions of the Organization or that expire by the passage of time. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the consolidated statement of activities as net assets released from restrictions.

Permanently restricted net assets are subject to explicit donor-imposed stipulations that they be maintained permanently by the Organization and stipulate the use of income and/or appreciation as either unrestricted or temporarily restricted based on donor-imposed stipulations or by operation of law.

At June 30, 2014 and 2013, there were no temporarily or permanently restricted net assets.

Tax status

The Organization is exempt from Federal income taxes under the provisions of the Internal Revenue Code 501(c)(3) and, therefore, has made no provisions for Federal or state income taxes in the accompanying consolidated financial statements.

The Organization has no unrecognized tax benefits or liabilities at June 30, 2014 and 2013. The Organization's Federal and state income tax returns prior to fiscal year 2011 are closed and management continually evaluates expiring statutes of limitations, audits, proposed settlements, changes in tax law and new authoritative rulings.

If the Organization has unrelated business income taxes, it will recognize interest and penalties associated with any tax matters as part of the income tax provision and include accrued interest and penalties with the related tax liability in the consolidated statements of financial position. The Organization has no unrelated business income taxes for 2014 and 2013.

United Way of Connecticut, Inc. and Subsidiary

Notes to Consolidated Financial Statements June 30, 2014

Grants from governments and deferred revenue

The Organization receives various grants, principally from governmental agencies. These grants are generally on a cost reimbursement basis, including recoverable overhead. Revenues from grants are deemed earned and recognized in the consolidated statements of activities when expenditures are made for the purpose specified. Revenues are deferred if the Organization has received grants, but the funds have not yet been expended for the purpose specified. Receipts of grant awards in advance, which are payable back to the funding agency if not used, are classified as refundable advances in the accompanying consolidated statements of financial position.

Contributions

Contributions received are recorded as unrestricted, temporarily restricted or permanently restricted support depending on the existence and/or nature of any donor restrictions. Support that is restricted by the donor is reported as an increase in unrestricted net assets if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the consolidated statements of activities as net assets released from restrictions.

Cash and cash equivalents

The Organization considers all unrestricted, highly liquid investments with an initial maturity of three months or less when acquired to be cash equivalents. There were no cash equivalents held by the Organization as of June 30, 2014 and 2013.

Restricted cash

Certain bank accounts have been established according to the DSS grant/program requirements. Restricted cash as of June 30, 2014 and 2013 was \$28,003 and \$839,753, respectively, and is included in cash in the consolidated statements of financial position.

Grant funds, related to a specific program, may be required to be in separate interest bearing accounts. There were no such cash balances at June 30, 2014 and 2013.

Office furniture and equipment

The Organization capitalizes all expenditures (other than those purchased with funds received from state funding agencies) for office furniture and equipment that are in excess of \$5,000 and that have a useful life of greater than one year. Purchased office furniture and equipment are carried at cost. Donated office furniture and equipment are carried at the approximate fair value at the date of donation. Office furniture and equipment is depreciated using the straight-line method over estimated useful lives of three to seven years.

United Way of Connecticut, Inc. and Subsidiary

Notes to Consolidated Financial Statements June 30, 2014

Expenditures for repairs and maintenance are charged to expense as incurred. For assets sold or otherwise disposed of, the cost and related accumulated depreciation are removed from the accounts, and any resulting gain or loss is reflected in the consolidated statements of activities for the period.

Capital assets purchased with funds received from all state funding agencies are expensed in the year acquired and are charged to the program benefited. Title to the equipment remains with the funding agency and the capital assets revert to that agency at the termination of the program. The amount of equipment purchased and expensed with state funds was \$103,228 and \$144,870 for the years ended June 30, 2014 and 2013, respectively.

Use of estimates

The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Functional expenses

The costs of providing various programs and other activities have been summarized on a functional basis in the consolidated statements of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Advertising costs

Advertising costs are expensed as incurred and included in functional expenses.

Reclassifications

Certain reclassifications have been made to the 2013 consolidated financial statements presentation to correspond to the 2014 format.

Subsequent events

The Organization has evaluated subsequent events through December 18, 2014, which is the date the consolidated financial statements were available to be issued.

Note 2 - Concentrations of credit risk

Financial instruments, which potentially subject the Organization to concentrations of credit risk, consist primarily of cash and receivables. The Organization maintains its cash with high-credit quality financial institutions. The total cash balances are insured by the FDIC up to \$250,000 per financial institution. As of June 30, 2014 and 2013, the Organization has cash balances on deposit that exceeded the balance insured by the FDIC of approximately \$4,112,000 and \$3,828,000, respectively.

Contracts and other receivables are limited to contributions from various foundations, businesses and individuals. Management does not believe any credit risk exists and, therefore, no allowance for doubtful accounts has been recorded.

United Way of Connecticut, Inc. and Subsidiary

**Notes to Consolidated Financial Statements
June 30, 2014**

Approximately 77% and 84% of the Organization's funding was provided by grants from the State of Connecticut DSS for the years ended June 30, 2014 and 2013, respectively.

Note 3 - Line of credit

The Organization has a \$2,000,000 revolving line of credit from a bank which will expire on January 31, 2015. Available funds as of June 30, 2014 and 2013 were \$2,000,000. The line of credit is secured by a security interest on all the business assets. Interest is payable monthly on any advances outstanding at a variable rate equal to the bank's "Prime Rate" (3.25% at June 30, 2014) plus 0.50%. Any unpaid balances must be paid in full on the expiration date. There was no outstanding balance as of June 30, 2014 and 2013 and, as such, no borrowings during both fiscal years.

Note 4 - Pension plan

The Organization maintains a defined contribution pension plan covering all employees of the Organization with six months of service, who have attained the age of twenty-one. The Organization's contribution to the plan was at 8% of eligible payroll for the plan year. For the years ended June 30, 2014 and 2013, pension plan contribution expense totaled \$503,176 and \$592,889, respectively.

Note 5 - Operating leases

The Organization leases office and storage space in various locations, which expire at various times through February 2017. The Organization is responsible for property taxes, insurance and maintenance. The Organization also leases various office equipment, which expire at various times through January 2017. The Organization is responsible for all insurance and maintenance.

The future minimum lease payments due under the noncancelable leases in each of the years subsequent to June 30, 2014 are as follows:

Year Ending June 30,	
2015	\$ 678,322
2016	687,940
2017	<u>460,371</u>
	<u>\$ 1,826,633</u>

Total rental expense for all operating leases for the years ended June 30, 2014 and 2013 was \$729,078 and \$736,113, respectively.

United Way of Connecticut, Inc. and Subsidiary

Notes to Consolidated Financial Statements

June 30, 2014

Note 6 - Contingency

Litigation

From time to time, the Organization is a defendant in actions arising in the ordinary course of business. In the opinion of management, such litigation will not have a material effect on the Organization's consolidated financial condition or results of operations.

Note 7 - Subsequent event

The Care4Kids and 2-1-1 Child Care programs transitioned from the Department of Social Services to the Office of Early Childhood effective July 1, 2014. The Provider Orientation Program transitioned from the State Department of Education to the Office of Early Childhood effective July 1, 2014. As part of that transition, the Organization entered into a five year contract with the Office of Early Childhood to provide the services to that contract.

United Way of Connecticut, Inc. and Subsidiary

**Consolidating Statement of Financial Position
June 30, 2014**

<u>Assets</u>	<u>United Way of Connecticut, Inc.</u>	<u>Connecticut Policy and Economic Council, Inc.</u>	<u>Eliminations</u>	<u>Consolidated Total</u>
Current assets:				
Cash	\$ 4,007,506	\$ 327,775	\$ -	\$ 4,335,281
Prepaid expenses	173,985	-	-	173,985
Contracts receivable	178,980	-	-	178,980
Local United Way receivables	39,857	-	-	39,857
Other receivables	19,079	-	(19,079)	-
Total current assets	<u>4,419,407</u>	<u>327,775</u>	<u>(19,079)</u>	<u>4,728,103</u>
Office furniture and equipment	244,932	-	-	244,932
Less accumulated depreciation	<u>(174,952)</u>	<u>-</u>	<u>-</u>	<u>(174,952)</u>
Net office furniture and equipment	<u>69,980</u>	<u>-</u>	<u>-</u>	<u>69,980</u>
 Total assets	 <u>\$ 4,489,387</u>	 <u>\$ 327,775</u>	 <u>\$ (19,079)</u>	 <u>\$ 4,798,083</u>
 <u>Liabilities and Net Assets</u>				
Current liabilities:				
Accounts payable and accrued expenses	\$ 1,286,365	\$ 121,540	\$ (19,079)	\$ 1,388,826
Refundable advances	1,221,263	-	-	1,221,263
Deferred revenue	<u>152,540</u>	<u>-</u>	<u>-</u>	<u>152,540</u>
Total current liabilities	<u>2,660,168</u>	<u>121,540</u>	<u>(19,079)</u>	<u>2,762,629</u>
Unrestricted net assets	<u>1,829,219</u>	<u>206,235</u>	<u>-</u>	<u>2,035,454</u>
 Total liabilities and net assets	 <u>\$ 4,489,387</u>	 <u>\$ 327,775</u>	 <u>\$ (19,079)</u>	 <u>\$ 4,798,083</u>

See Independent Auditor's Report.

United Way of Connecticut, Inc. and Subsidiary
Consolidating Statement of Activities
Year Ended June 30, 2014

	United Way of Connecticut, Inc.	Connecticut Policy and Economic Council, Inc.	Eliminations	Consolidated Total
Change in unrestricted net assets:				
Revenues, gains and other support:				
Governmental grants and contracts	\$ 13,297,579	\$ -	\$ -	\$ 13,297,579
Local United Way revenue	593,444	-	-	593,444
Grants and contracts, other	566,560	-	-	566,560
Miscellaneous	37,937	-	-	37,937
Total revenues, gains and other support	<u>14,495,520</u>	<u>-</u>	<u>-</u>	<u>14,495,520</u>
Expenses:				
Program services:				
2-1-1 Health and Human Services	5,667,818	-	-	5,667,818
Care 4 Kids	6,360,649	-	-	6,360,649
Community Results Center	21,719	327	-	22,046
Other programs	47,782	-	-	47,782
Total program services	<u>12,097,968</u>	<u>327</u>	<u>-</u>	<u>12,098,295</u>
Support services:				
Management and general	2,163,843	-	-	2,163,843
Total expenses	<u>14,261,811</u>	<u>327</u>	<u>-</u>	<u>14,262,138</u>
Change in net assets	233,709	(327)	-	233,382
Net assets, beginning of year	<u>1,595,510</u>	<u>206,562</u>	<u>-</u>	<u>1,802,072</u>
Net assets, end of year	<u>\$ 1,829,219</u>	<u>\$ 206,235</u>	<u>\$ -</u>	<u>\$ 2,035,454</u>

See Independent Auditor's Report.

United Way of Connecticut, Inc. and Subsidiary

**Consolidating Statement of Cash Flows
Year Ended June 30, 2014**

	United Way of Connecticut, Inc.	Connecticut Policy and Economic Council, Inc.	Eliminations	Consolidated Total
Operating activities:				
Change in net assets	\$ 233,709	\$ (327)	\$ -	\$ 233,382
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:				
Depreciation	46,654	-	-	46,654
Changes in operating assets and liabilities:				
Prepaid expenses	(14,083)	-	-	(14,083)
Contracts receivable	(40,131)	-	-	(40,131)
Local United Way receivables	(28,947)	-	-	(28,947)
Other receivables	9,210	-	-	9,210
Accounts payable and accrued expenses	495,551	(16,563)	-	478,988
Refundable advances	(30,751)	-	-	(30,751)
Deferred revenue	(225,612)	-	-	(225,612)
Net cash provided by (used in) operating activities and net increase (decrease) in cash	445,600	(16,890)	-	428,710
Cash, beginning of year	3,561,906	344,665	-	3,906,571
Cash, end of year	\$ 4,007,506	\$ 327,775	\$ -	\$ 4,335,281

See Independent Auditor's Report.